

# MSU Billings

## **FY21 Operating Budget Metrics**

**Revenue**

**Expenditures**

**Staffing**

**Waivers**

**Enrollment**

## MSU Billings

### Current Unrestricted Revenue & Metrics

REVENUE	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
State Support (base)*	\$22,303,961	\$21,428,156	\$21,747,423	\$21,999,690	\$23,358,735	6%	5%
State Support (OTO)				\$171,896	\$0	-	-
Net Tuition Revenue	\$15,117,141	\$14,772,735	\$14,367,341	\$13,965,653	\$12,480,495	-11%	-17%
Transfers/Other	\$1,245,214	\$1,741,495	\$1,571,712	\$1,626,288	\$388,200	-76%	-69%
<b>Total Operating Revenue</b>	<b>\$38,666,316</b>	<b>\$37,942,386</b>	<b>\$37,686,476</b>	<b>\$37,763,527</b>	<b>\$36,227,430</b>	-4%	-6%
<b>Student FTE</b>	3,448	3,377	3,275	3,224	2,932	-9%	-15%
Resident Students	3,053	2,977	2,916	2,870	2,562	-11%	-16%
Non-resident Students	395	399	359	354	370	5%	-6%
<b>Key Metrics</b>							
State % Share	57.7%	56.5%	57.7%	58.3%	64.5%	6%	7%
State Support per Res FTE	\$7,306	\$7,197	\$7,458	\$7,664	\$9,117	19%	25%

ased on Total Operating Revenue, net of waivers and special approp

- **State % Share – increasing to 65%, peers = 58%**
- **State \$\$ per Resident – peer group median = \$8,244**

## MSU Billings

### Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
Instruction	\$20,275,744	\$18,766,915	\$18,516,826	\$18,024,018	\$16,382,035	-9%	-19%
Academic Support	\$3,485,497	\$3,211,555	\$3,148,074	\$3,308,460	\$3,590,897	9%	3%
Student Services	\$5,394,441	\$5,449,208	\$5,560,661	\$5,727,742	\$5,959,395	4%	10%
Institutional Support	\$3,624,868	\$3,705,724	\$3,596,231	\$3,271,713	\$3,767,304	15%	4%
Operation & Maintenance	\$5,902,687	\$5,840,474	\$5,956,420	\$6,346,001	\$5,491,116	-13%	-7%
Research	\$0	\$0	\$0	\$0	\$0	-	-
Public Service	\$326,240	\$354,871	\$327,234	\$346,802	\$330,282	-5%	1%
Scholarships	\$483,622	\$557,618	\$657,805	\$705,635	\$706,400	0%	46%
<b>Total CU Exp</b> (net of waiver) →	<b>\$39,493,099</b>	<b>\$37,886,365</b>	<b>\$37,763,251</b>	<b>\$37,730,371</b>	<b>\$36,227,429</b>	<b>-4%</b>	<b>-8%</b>
<b>Student FTE</b>	<b>3,448</b>	<b>3,377</b>	<b>3,275</b>	<b>3,224</b>	<b>2,932</b>	<b>-9%</b>	<b>-15%</b>
<b>Key Metrics</b>							
% Instruction Exp	51%	50%	49%	48%	45%	-3%	-6%
% Instruct/Acad/Stud Ser	74%	72%	72%	72%	72%	0%	-2%
Expenditures per Student	\$11,454	\$11,220	\$11,529	\$11,703	\$12,356	6%	8%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction – dropping to 45% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently 72% BOR target = 70%**
- **Expenditures per Student – 88% of peer group median**

## MSU Billings

### Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

#### STAFFING

	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
Contract Faculty (all)	191	190	188	135	137	1%	-28%
Contract Administrators	28	9	9	11	11	0%	-61%
Contract Professionals	47	63	64	58	56	-3%	20%
Classified FTE	121	116	115	116	117	1%	-3%
<b>Total Faculty/Staff</b>	<b>386</b>	<b>378</b>	<b>376</b>	<b>320</b>	<b>321</b>	<b>0%</b>	<b>-17%</b>

#### EXPENDITURES

Personnel Services	30,156,811	29,155,100	29,370,628	29,502,682	27,895,723	-5%	-7%
Total Expenditures <small>(net of waivers)</small>	39,493,099	37,886,365	37,763,251	37,730,371	36,227,429	-4%	-8%

#### Student FTE

	3,448	3,377	3,275	3,224	2,932	-9%	-15%
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#### Key Metrics

Student to Faculty Ratio	18.1	17.8	17.4	23.8	21.3	-10%	18%
%Personnel Services of Total	76%	77%	78%	78%	77%	-1%	1%

- **Student to Faculty Ratio – budgeted for 21 to 1, peers = 15 to 1**
- **Personal Services % Share – budgeted for 77%, HECA\* benchmark = 75%**

\*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

# MSU Billings

## Discounts, Waivers & Scholarships

DISCOUNTS/WAIVERS/SCH	FY17	FY18	FY19	FY20	FY21	Difference	
					Budgeted	1yr	5yr
BOR Designated	\$639,130	\$595,981	\$680,536	\$621,438	\$621,600	0%	-3%
Resident Discretionary	\$493,087	\$432,770	\$455,834	\$338,582	\$338,900	0%	-31%
Non-resident Discretionary	\$639,050	\$633,679	\$616,400	\$712,902	\$714,100	0%	12%
Scholarships	\$532,724	\$603,698	\$708,558	\$705,635	\$706,400	0%	33%
<b>Total Discounts/Waivers/Sch</b>	<b>\$2,303,991</b>	<b>\$2,266,128</b>	<b>\$2,461,328</b>	<b>\$2,378,557</b>	<b>\$2,381,000</b>	0%	3%
<b>Student FTE</b>	3,448	3,377	3,275	3,224	2,932	-9%	-15%
<b>Key Metrics</b>							
Waivers per Student FTE	\$668	\$671	\$751	\$738	\$812	10%	22%

➤ **Waivers per student: budgeted to increase by 10%**

## MSU Billings

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY17	FY18	FY19	FY20	FY21	% Change	
						20 vs 21	Fall 2020
					Budgeted	Projected	Census*
Resident Undergrad	2,813	2,738	2,684	2,627	2,314	-11.9%	-10.8%
Resident Graduate	240	239	232	243	248	1.9%	-0.5%
Non-resident Undergrad	147	136	123	115	78	-31.9%	-16.7%
WUE	227	240	223	223	277	24.0%	-1.8%
Non-resident Graduate	21	23	13	16	15	-4.8%	169.2%
<b>Student FTE Total</b>	<b>3,448</b>	<b>3,377</b>	<b>3,275</b>	<b>3,224</b>	<b>2,932</b>	<b>-9.1%</b>	<b>-9.0%</b>

\*Fall 20 as of 9/14 compared to Fall 19 census (paid/confirmed only)

**Reminder:** preliminary census enrollment is recorded following the 15<sup>th</sup> day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: -9% decrease**
- **Fall 2020: -9% compared to Fall 2019 census**